#### Wiltshire Council

#### **Standards Committee**

#### 26 October 2010

#### **Review of the Constitution of Wiltshire Council**

## **Summary**

The constitution was last reviewed in 2009/10 to ensure it would meet the needs of the new Wiltshire Council. The purpose of that review was to ensure a constitution fit for purpose was in place when Wiltshire Council came into effect as a unitary authority on 1 April 2009.

The Council adopted the new constitution on the basis that the new Council would review the effectiveness of the constitution in light of experience after six months of operation and requested the Standards Committee to undertake the review.

The Standards Committee established a Focus Group on the Review of the Constitution to undertake the detailed work required. The Focus Group has met on four occasions and has recommended a number of changes to the constitution. The revised draft of the constitution reflects the recommended changes.

The Standards Committee's views are sought in order to report back to Council on the outcome of the review and recommend changes to the constitution for adoption by Council on 9 November 2010.

Cabinet at its meeting on 19 October 2010 will receive an update on the outcome of the review and any comments made will be reported to the Standards Committee.

A hard copy of the revised draft constitution will be made available to members of the Standards Committee to assist in its consideration of the outcome of the review.

This report and revised draft constitution will be made available to all members electronically with hard copies available on request from Democratic Services.

## **Proposals**

- (a) The Standards Committee's views are sought on the following proposals which if agreed will form the basis of recommendations to Council on 9 November:
  - (i) To approve the changes proposed to the constitution shown as tracked changes on the draft revised constitution, to amend the constitution accordingly and present it to Council on 9

    November 2010 for adoption (summary of main changes referred to in Appendix 5).
  - (ii) To approve for inclusion in the constitution the Protocol on Partnerships, the Protocol on Guidance to Councillors on Outside Bodies and the Protocol on Governance Reporting Arrangements.
  - (iii) To note that the Protocol on Media Relations is still under review and that a revised Protocol will be considered by Group Leaders before being presented to Council as part of the revised constitution.
  - (iv) To authorise the Monitoring Officer to make such amendments as are necessary to give effect to decisions of Cabinet, Council or its committees and to ensure that the constitution is clearly presented and legally fit for the purpose of the Council.
  - (v) To support the recommendation to designate the current Scrutiny Manager post as Wiltshire Council's Scrutiny Officer to be responsible for the statutory functions as defined in Section 31 of the Local Democracy, Economic Development and Construction Act 2009 (Appendix 3 refers).
  - (vi) To thank the Focus Group, its Chairman Mrs Isabel McCord and other members of the Council who contributed to the review for all its valuable work in undertaking the detailed work required to carry out the review.
  - (vii) To agree that the Focus Group remains in being to assist with the ongoing review work on the constitution as and when required and specifically to review the constitution in light of any changes in the legislation including the proposed Localism legislation and to amend its terms of reference to reflect this.

lan Gibbons Monitoring Officer

#### Wiltshire Council

#### **Standards Committee**

#### 26 October 2010

#### Review of the Constitution of Wiltshire Council

## **Purpose of Report**

1. To consider the outcome of the review of the constitution with a view to reporting back to Council with recommendations on changes identified during the review.

# **Background**

- 2. The purpose of the constitution is to:
  - enable the Council to provide clear leadership to the community of Wiltshire in partnership with citizens, businesses and other organisations;
  - support the active involvement of citizens in the process of local authority decision making;
  - help councillors represent their constituents more effectively;
  - enable decisions to be taken efficiently and effectively;
  - create a powerful and effective means of holding decision-makers to public account;
  - ensure that no-one will review or scrutinise a decision in which they were directly involved;
  - ensure that those responsible for decision making are clearly identifiable to local people and that they explain the reasons for decisions;
  - provide a means of improving the delivery of services to the community;
  - help the Council to focus on its strategic objectives.
- 3. The last full review of the constitution took place during 2009/10. The purpose of that review was to ensure a constitution fit for purpose was in place when Wiltshire Council came into effect as a unitary authority on 1 April 2009. This included work to ensure that the decision making process of the new council reflected the functions previously administered by the former district councils.

- 4. Wiltshire County Council at its meeting on 24 February 2009 adopted a revised constitution for use by the new Council. This was on the basis that the new Council would review the effectiveness of the constitution in light of experience after six months of operation. Council also noted that work was ongoing in respect of the Area Boards and Overview and Scrutiny arrangements which would be reflected in the constitution for approval by the new Council.
- 5. At the Annual meeting On 16 June 2009, Wiltshire Council approved the constitutional arrangements for Area Boards, overview and scrutiny and public participation; a number of additional protocols and amendments of a minor nature for inclusion in the constitution. Council also agreed that a review of the constitution should be undertaken in the light of experience after six months and requested the Standards Committee with its responsibility for oversight of the constitution, to undertake the review.
- 6. This report sets out the outcome of the review by the Standards Committee.

# Focus Group on the Review of the Constitution

- 7. The Standards Committee at its meeting on 11 November 2009 agreed a process for reviewing the constitution by establishing a Focus Group on the Review of the Constitution (Focus Group) to undertake the detailed work required. The membership of the Focus Group comprised representation from the Standards, Audit and Overview and Scrutiny Organisation and Resources Select Committees and a member from each of the political groups on the Council. The Focus Group was chaired by Mrs Isabel McCord, Independent Member and Chairman of the Standards Committee.
- Details of the membership and terms of reference of the Focus Group are set out in Appendix 1. The Focus Group met on 4 occasions: 15 March, 29 July, 20 September and 8 October. As background information, the minutes of those meetings are attached as Appendix 2

#### Main Considerations for the Council

- 9. The Council is required to have a constitution in place to ensure that it is able to discharge its functions effectively and lawfully.
- 10. Whilst the opportunity has been taken to review the entire constitution, many parts of it have not been changed as these are required by legislation and statutory guidance.
- 11. In adopting the current constitution, it was acknowledged that areas new to Wiltshire Council such as Area Boards, Planning Committees and also the Overview and Scrutiny arrangements would be the subject of review at a later stage. The priority at the time was to have a constitution in place which

provided the necessary decision making framework and processes to discharge these functions effectively. This was the rationale for requesting the new Council to review the constitution in the light of experience after six months.

12. Accordingly, there have been separate reviews of these areas, the outcomes of which have been reflected in the constitution.

#### Area Boards

- 13. The Leader of Council undertook a review of the operation of Area Boards as reported to Cabinet on 23 March 2010. The review took into account feedback received during consultation on the operation of Area Boards. The only constitutional implication arising from this review related to amending the Scheme of Delegation to Officers (Part 3B) to include the Area Board and Delegated Decisions checklist for officers. The checklist provides guidance to officers on the issue of when and how to involve local councillors and Area Boards in decisions about local services. As this is very much an operational internal document, the view has been taken not to include it as part of the constitution, but to refer to it in both the Scheme of Delegation to Officers and in the Protocol on Briefing and Information for Local Councillors.
- 14. The Focus Group at its meeting on 20 September 2010 and 8 October reviewed the sections of the constitution relating to Area Boards and has recommended a number of changes as outlined in the attached summary of main changes at **Appendix 5.** The recommended changes have been reflected in the draft revised constitution.

#### **Development Control**

- 15. A review was undertaken of the operation of the development control service, the outcome of which will be considered by Cabinet at its meeting on 19 October 2010. As far as the constitution is concerned, the review recommends a number of changes to the Scheme of Delegation for Development Control and to the Planning Code of Good Practice for Members of Wiltshire Council Protocol.
- 16. These proposed changes were considered in detail by the Focus Group at its meeting on 29 July 2010 following presentation by the Service Director for Development and the Cabinet Member for Economic Development, Planning and Housing. The Focus Group was supportive of the general approach that was being taken but made a number of comments which it would like taken into account.
- 17. Subject to Cabinet's views, the recommended changes have been reflected in the revised draft of the constitution. The decision of Cabinet will be reported to the Standards Committee.

# Overview and Scrutiny

- 18. An interim review of the overview and scrutiny arrangements was undertaken as part of a planned review. One of the outcomes of the review was to establish a Liaison Board which has been meeting on an informal basis. The operation of this Board will be reviewed after 12 months of operation in the light of experience.
- 19. Slightly amended Articles and Overview and Scrutiny Procedure Rules were considered by the Focus Group at its meeting on 20 September and 8 October 2010 following presentation by the Scrutiny Manager and the Chairman of the Organisation and Resources Select Committee. Apart from a few further minor changes, the amendments were supported by the Focus Group.
- 20. The Focus Group at its meeting on 29 July 2010 considered a report on the requirement under Section 31 of the Local Democracy, Economic Development and Construction Act 2009 to designate one of the Council's officers as the statutory designated 'Scrutiny Officer'. The Focus Group supported the recommendation to Council to appoint the current Scrutiny Manager post as the Council's Designated Scrutiny Officer. By way of background information, the report considered by the Focus Group and the Organisation and Resources Liaison Board is attached at **Appendix 3**.
- 21. The Focus Group was advised of progress to develop a Protocol promoting a clear two way relationship between the Executive and Scrutiny. It was noted that this would now form part of a wider governance review called for by the Leader which would focus on backbench member involvement in the Council's decision making process.
- 22. The issue of whether overview and scrutiny committees should be chaired by members belonging to the majority group on the Council was also considered by the Focus Group. The Focus Group accepted the principle of minority parties influencing the content and direction of the overview and scrutiny function. This was supported by the research into arrangements operated by some other local authorities. This will be considered further as part of the wider governance review referred to in paragraph 21 above.

#### Changes previously agreed

23. Councillors may recall that a number of changes to the constitution have been previously agreed by the Council where the changes could not be delayed and considered as part of this review. A summary of those changes is attached at **Appendix 4.** 

## Main Changes now being proposed

24. The changes now being recommended as a result of this review of the constitution are shown as tracked changes in the draft revised constitution. To further assist Councillors, a summary of the main changes is attached at **Appendix 5.** 

## Introduction of new Protocols

25. The Focus Group has recommended the inclusion of three new Protocols in the revised constitution as follows:

# Protocol 3 – Guidance to Councillors Appointed to Outside Bodies

- 26. This Protocol sets out the main issues which councillors should consider when appointed by the Council to serve on outside bodies. This is especially important in the context of voluntary sector representation and funding, where the need to ensure transparency and avoid conflicts of interest is paramount.
- 27. Much of the guidance also applies to councillors who are involved in outside bodies in their private capacity, though the Council's insurance and indemnity arrangements will not apply in these circumstances.

# 28. The guidance:

- sets out the issues which councillors should consider before accepting appointment to any outside body;
- deals with the roles, responsibilities and potential liabilities that apply to various types of organisation;
- provides that councillors should generally be appointed to outside bodies on behalf of the Council as members with observer status only, unless there are exceptional reasons for more formal participation.
- covers issues relating to the Code of Conduct for Members and predetermination;
- summarises the Council's insurance cover and provides for the extension of the officers' indemnity to members and co-opted members
- 29. It is intended to undertake a review of the Council's appointments to outside bodies in the light of this guidance.
- 30. Further assistance on this subject will be provided to councillors through information (e.g. Frequently Asked Questions) on the councillors' area of the Council's web-site and councillor development training.
- 31. This Protocol was considered by the Focus Group at its meeting on 29 July 2010 and, briefly again on 8 October, to update members on some further changes, including the addition of some recent guidance from Standards for England on dual-hatted members, and the proposed extension of the officers' indemnity to cover members. The Focus Group fully supported the Protocol.

## Protocol 8 - Partnership

32. Cabinet in May 2007 adopted a framework policy for the evaluation, approval and registration of partnerships in order to strengthen the Council's partnership governance arrangements. This Protocol has now been updated. In order to raise the profile of the governance of partnership arrangements and in recognition of increased partnership activity, it is being recommended for inclusion as a Protocol to the constitution. The Focus Group considered the Protocol on 8 October and apart from a very minor amendment, supported this view.

# **Protocol 11 - Governance Reporting Arrangements**

33. This Protocol documents the governance reporting arrangements for the Council's Cabinet, Audit, Overview and Scrutiny and Standards Committee. It identifies key areas of council activity, the extent of involvement by the executive and non-executive lead committee for each of those activities. This is a useful reference document relating to the decision making structure of the Council and is therefore being recommended for inclusion as a Protocol to the constitution.

## **Further Review**

- 34. The constitution will need to be reviewed in the light of any new legislation to ensure that it remains lawful and fit for purpose. The proposed Localism Bill in particular, is likely to have a significant impact on the Council's decision making arrangements.
- 35. The review of the constitution by a representative Focus Group has once again proved to be a very practical and constructive way of undertaking the detailed work required. One of the recommendations in this report is that the Focus Group continues with the same membership to consider any significant further revisions as part of an ongoing review. More specifically, the Focus Group would be asked to review the constitution in light of the Localism Bill and other relevant new legislation and for this to be reflected in its terms of reference.

# **Consultation**

- 36. All elected and co-opted members of Wiltshire Council were given the opportunity to contribute to the review by completing a questionnaire. Of the 123 questionnaires issued (to 98 elected members and 25 co-opted members), 35 completed questionnaires were received; this equates to a 28.45% response rate. The comments received were taken into account by the Focus Group during the review. A summary of the responses together with a commentary is attached at **Appendix 6**.
- 37. Using the Parish Newsletter, town, parish and city councils were advised that the constitution was being reviewed and invited to submit their comments to

help inform the review. No responses other than a few requests for further information on specific areas of the constitution were received. Town, parish and city councils were specifically consulted on the main areas of interest namely, the operation of Area Boards, development control and the operation of Planning Committees.

- 38. The Focus Group was keen to seek the views of members of the public, although it recognised that a number of the documents which make up the constitution might not generate much public interest. The Focus Group therefore agreed a series of questions for inclusion in an online snap survey which centred on public engagement and participation at meetings, details of which were reported to Councillors in the Elected Wire dated 1 October 2010. Whilst a response of only 28 completed surveys is not representative, the comments received will be taken into consideration in seeking to increase public engagement.
- 39. Cabinet at its meeting on 19 October 2010 will receive an update on the outcome of the review. Any observations or views made by Cabinet will be reported to the Standards Committee.

## **Environmental Impact of the Proposal**

40. None.

#### **Equalities Impact of the Proposal**

41. The constitution as amended complies with the Council's obligations under equalities legislation and its Equality and Diversity Policy.

# **Financial Implications**

42. Work on this project has been undertaken within existing resources. There will be a relatively minor cost in the printing of the constitution, although as far as possible the emphasis will be on providing electronic copies of the document. It is recognised that a user-friendly summary of how members of the public can engage in the decision making process of the Council is needed. This is an area that the Focus Group could be asked to consider along with any financial considerations.

#### **Legal Implications & Risk Assessment**

43. The Council is required to have a constitution in place to ensure it is able to discharge its functions effectively and lawfully.

# **Conclusion**

44. This essentially concludes the review of the constitution requested by the Council. Generally the constitution has been fit for purpose and worked effectively in meeting the objectives in paragraph 2. Further work is to be undertaken in consultation with Group Leaders on the revision of the Protocol on Media Relations, which will be presented to the Council on 9 November with the proposed revisions to the constitution. A further review of the constitution will be necessary once the proposals in the Localism Bill and other relevant new legislation are clear.

# IAN GIBBONS MONITORING OFFICER

# Report Author:

Yamina Rhouati Democratic Governance Manager

# Appendices:

Appendix 1	-	terms of reference and membership of Focus Group
Appendix 2.1	-	minutes of the Focus Group – 15 March 2010
Appendix 2.2	-	minutes of the Focus Group – 29 July 2010
Appendix 2.3	-	minutes of the Focus Group – 20 September 2010
Appendix 2.4	-	minutes of the Focus Group - 8 October 2010
Appendix 3	-	Report – Designated Scrutiny Officer
Appendix 4	-	Summary of previously agreed changes to constitution
Appendix 5	-	Summary of main changes now proposed
Appendix 6	-	Summary of questionnaire responses from members

**Background Papers** 

None